

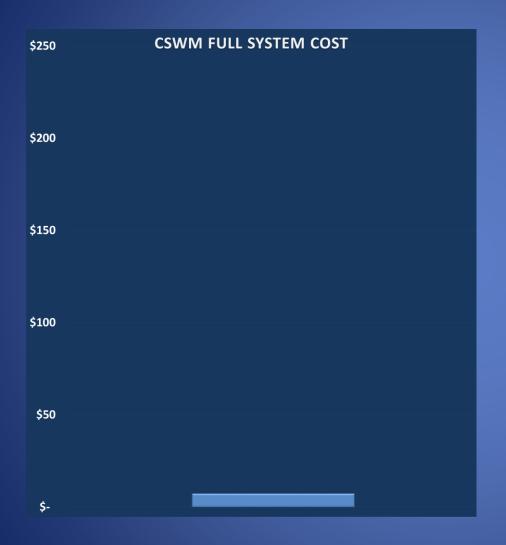
Comox Strathcona Waste Management Waste to Energy Full System Costing & Scope Change 2

Board of Directors meeting April 19th 2018

Factors used to calculate

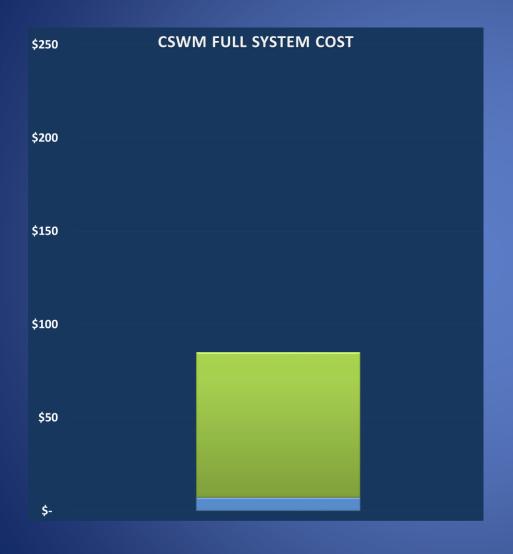


- Operations staff
- Tonnage
- Revenue expectations \$130 per tonne for MSW.
- Taxation of \$4 million in 2018, moving to \$6 million in 2019 to 2067.
- Our status quo costs are \$243 per tonne (includes estimate for organics) 10 year model costs

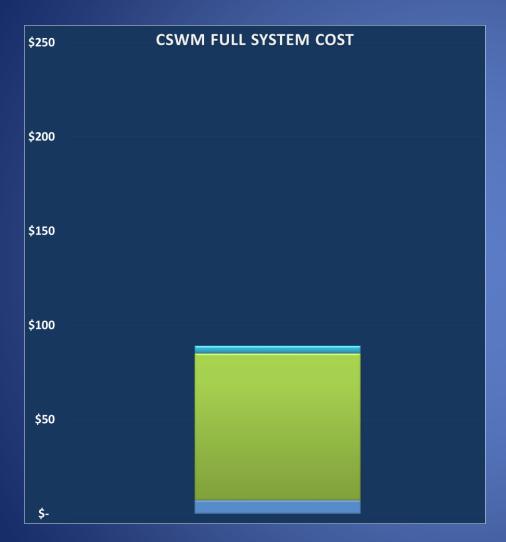


Comox Strathcona Waste Management

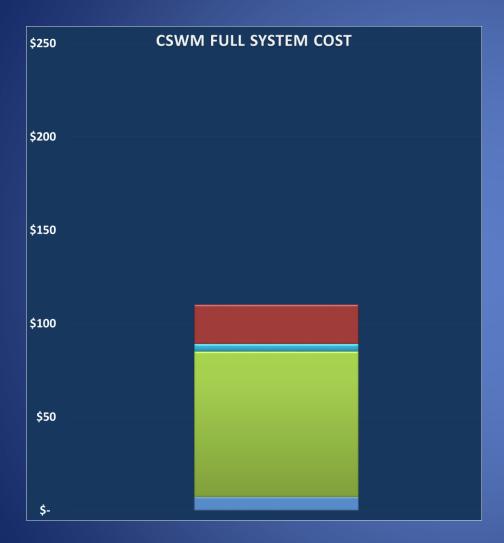
Host Community Agreements - \$7



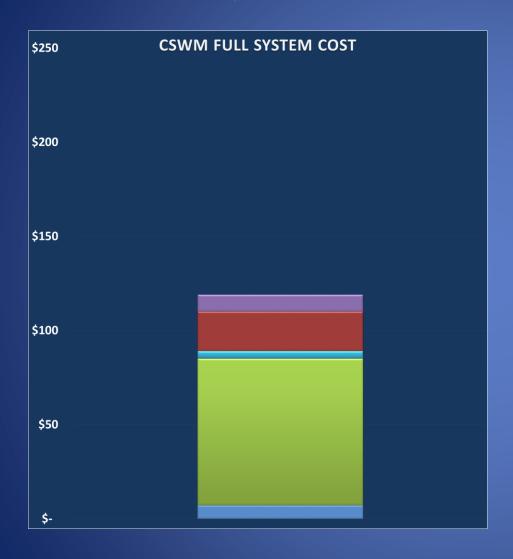
- Host Community Agreements
- Diversion Initiatives \$78



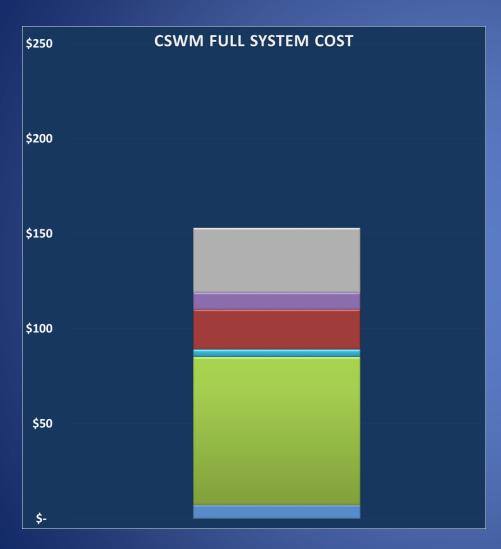
- Host Community Agreements
- Diversion Initiatives
- Illegal Dumping \$4



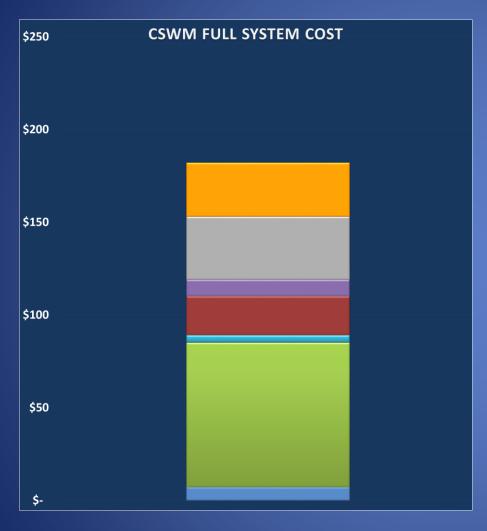
- Host Community Agreements
- Diversion Initiatives
- Illegal Dumping
- Regional Organics (est.) \$21



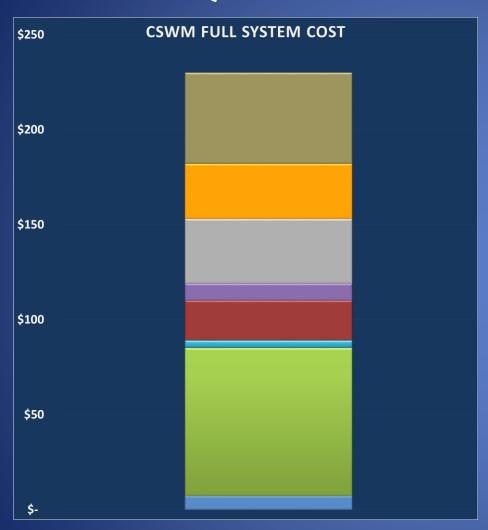
- Host Community Agreements
- Diversion Initiatives
- Illegal Dumping
- Regional Organics (est.)
- Support Services \$9



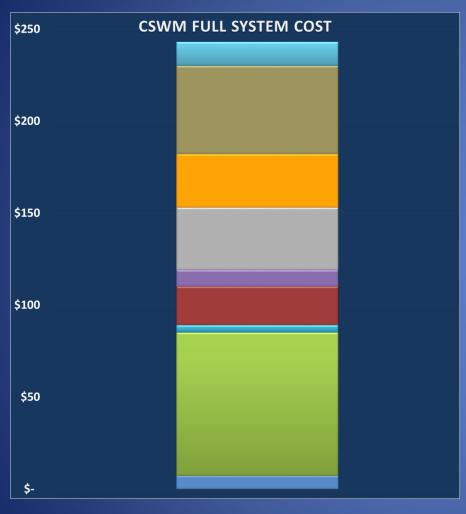
- Host Community Agreements
- Diversion Initiatives
- Illegal Dumping
- Regional Organics (est.)
- Support Services
- Remote transfer stations/Landfills \$34



- Host Community Agreements
- Diversion Initiatives
- Illegal Dumping
- Regional Organics (est.)
- Support Services
- Remote transfer stations/Landfills
- Landfilling \$29 Fixed



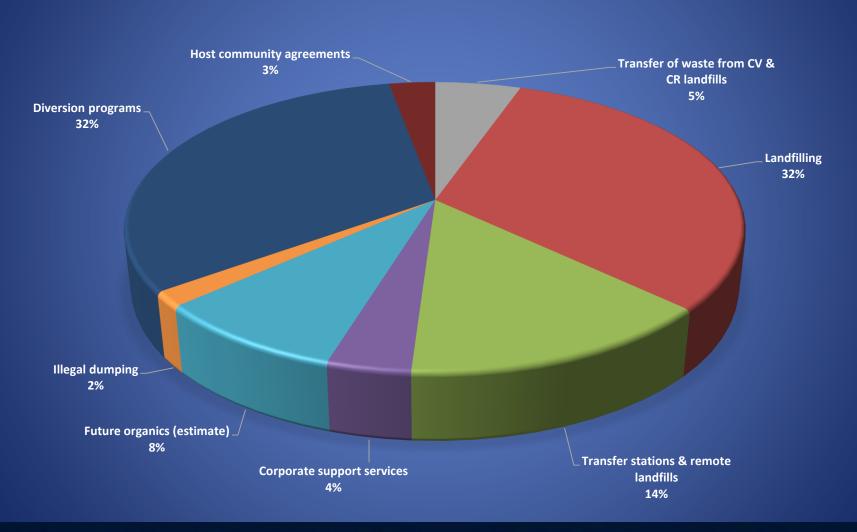
- Host Community Agreements
- Diversion Initiatives
- Illegal Dumping
- Regional Organics (est.)
- Support Services
- Remote transfer stations/Landfills
- Landfilling \$29 Fixed | \$77 - \$48 Variable |



- **Host Community Agreements**
- **Diversion Initiatives**
- Illegal Dumping
- Regional Organics (est.)
- **Support Services**
- Remote transfer stations/Landfills
- Landfilling - Fixed - Variable
- CVWMC & CRWMC waste transfer \$13

Percentages – Full System Costing



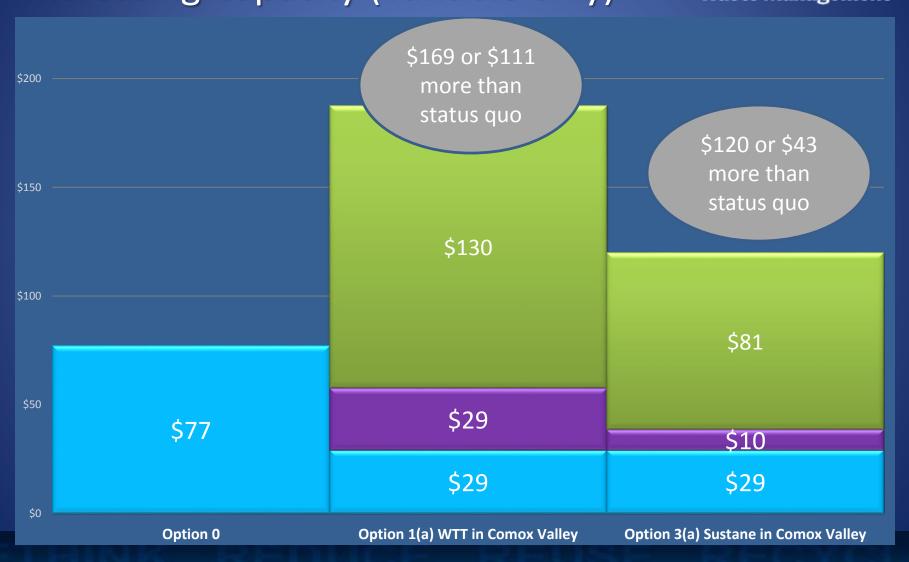


Waste to Energy Assessment Expanded Results and Recommendations



- Overall Project Objectives
- Assessed Technologies
- Draft 1 Presented in November 2017
- Expanded Version
 - Full System Cost Assessment
- Ministry of Environment Requirements for WTE

Full System Cost Assessment – 10 years Increasing Capacity (variable only) Comox Strathcona Waste Management

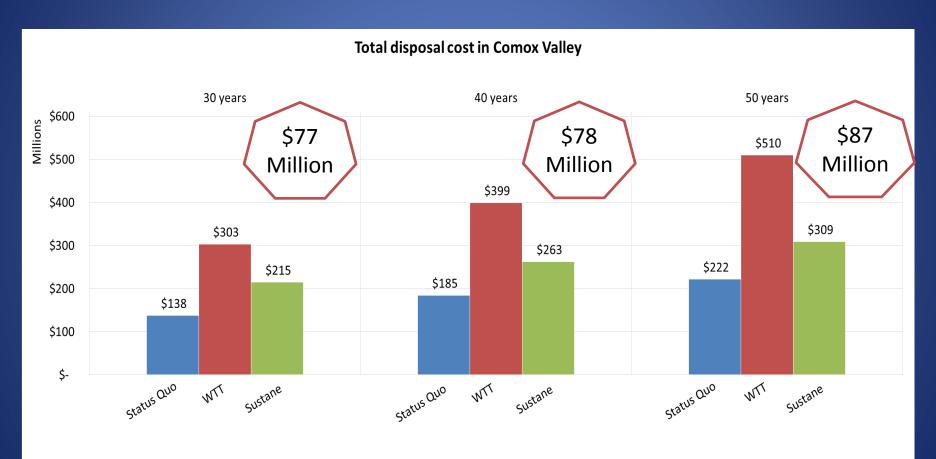


Long-Term Cost Model \$/tonne – Expanded Version

Increasing capacity - Estimated average disposal cost per tonne				
Option		30 years	40 years	50 years
0	Status Quo	\$77	\$75	\$70
1(a)	WTT in Comox Valley	\$169	\$163	\$161
1(b)	WTT in Campbell River	\$180	\$173	\$171
1(c)	WTT in Gold River	\$206	\$200	\$199
3(a)	Sustane in Comox Valley	\$120	\$107	\$98
3(b)	Sustane in Campbell River	\$128	\$114	\$105
3(c)	Sustane in Gold River	\$151	\$139	\$130

Summary of Total Disposal Cost – Increasing Capacity





Conclusion



- The cost to continue landfilling is approximately \$75/tonne (Expanded Version)
- Waste processing through one of the assessed WTE technology options would increase this cost by \$28 to \$129 per tonne
- Sustane provides the lowest cost option, however it remains more costly than landfilling and comes with technology risks

Conclusion



- Current revenue (tax requisition and tipping fees) cover current full cost of the solid waste management system
- Processing through WTT or Sustane would require additional funding
- Landfilling remains the most cost effective waste disposal option for the region



Questions?